



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-4 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

City of Sacramento

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

City of Sacramento

Contact Person

Axel Magallanes

Title

Housing Analyst

Contact Person Phone Number

(916) 808-1844

Contact Person Email

amagallanes@cityofsacramento.org

***Agreement to Participate in HDIS and HMIS**

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendaize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

Sacramento City_data_tables_HHAP-4.xlsx

Governing Body Meeting Agenda or Minutes

November 15, 5PM City Council Agenda (HHAP-4 Application- Item 25).pdf

Optional Supporting Documents

R2022-0353- HHAP 4 Allocation Approval.pdf

November 15, 5PM City Council DRAFT Minutes (HHAP-4 Application- Item 25).pdf

2023-0088- City County Partnership Agreement.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-503 Sacramento City & County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 10,969 total people accessing services who are experiencing homelessness annually, representing 522 more people and a 5% increase from the baseline.

Goal Narrative

This outcome goal assumes at least 5% increase over CY21 baseline, due to assumed increased capacity, access, and quality of services.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
10,447	522	5%	10,969

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above ""Population and Living Situations" estimates and FY 2021 Stella P)

Describe the trackable data goal(s) related to this Outcome Goal:

In order to reduce persons experiencing homelessness we will consider the 5% increase from baseline data of people accessing HMIS, 39% should be persons who identify as Black/African American.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the Sacramento City and County CoC will show 5,664 total people experiencing unsheltered homelessness daily, representing 1,000 fewer people and a 15%

reduction from the baseline.

Goal Narrative

Additional system investments and improvements are expected to result in a 15% reduction in unsheltered homelessness by the January 2024 PIT Count.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
6,664	1,000	15%	5,664

Decrease/Increase in # of People
Decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above ""Population and Living Situations"" estimates and FY 2021 Stella P)

Describe the trackable data goal(s) related to this Outcome Goal:

In order to reduce the number of persons experiencing homelessness on a daily basis, we will consider the 15% decrease from the baseline data. Of that 15% decrease, the goal would be to also decrease Black/African persons experiencing unsheltered homelessness proportionately.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 5,223 total people become newly homeless each year, representing 249 more people and a 5% increase from the baseline.

Goal Narrative

Assume modest increase of 5% over CY21 baseline (249 more people recorded as homeless for first time in HMIS) due to increased HMIS coverage and system use. Improvement and reduction in the number of first time homeless from CY2021 is expected to occur starting in 2025, pending additional prevention, diversion, and rehousing capacity. The City is investing into prevention fund with HHAP-3 and continued rental assistance, along with increased anti-displacement programming and affordable housing production. The County is kicking off a landlord engagement program to support housing retention and the CoC has proactive problem-solving staff linked to Coordinated Access in an effort to reduce instances of homelessness.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless
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4,974

249

5%

each year
5,223

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that persons who identify as Black/African American folks only represent 11% of the population in our CoC's geographic area, this demographic represents approximately 39.6% of individuals experiencing homelessness for the first time. (CAL ICH Baseline data)

Describe the trackable data goal(s) related to this Outcome Goal:

In order to reduce the numbers of persons who become homeless for the first time we will consider the 5% increase from the baseline data. Our goal is the number of persons who become homeless for the first time persons identifying as Black/African American should not surpass 39.6%.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 2,729 total people exiting homelessness into permanent housing annually, representing 455 more people and a 20% increase from the baseline.

Goal Narrative

Assume improvement of at least 20% over CY21 baseline (455 more people) due to additional system rehousing capacity, fidelity to evidence-based practices, and performance.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
2,274	455	20%	2,729

Decrease/Increase in # of People
Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that while persons who identify as Black/African American represent 11% of

the population in our CoC's geographic area, this demographic is exiting to permanent housing at rate of 32%. (CAL ICH Baseline data)

Describe the trackable data goal(s) related to this Outcome Goal:

In order to increase the number of people exiting homelessness into permanent housing we will consider the 20% increase from baseline data. Of the 20% increase determined by the Gaps analysis, our goal is to ensure that at least 50% of persons exiting to permanent housing will identify as Black/African Americans.

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 175 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 16 more days and a 10% increase from the baseline.

Goal Narrative

Assumes 10% increase over CY21 baseline to 175 average days (16 day increase), which is a lower rate of growth over a 3 year period than experienced over prior 3 years, due to expected system capacity and performance improvements.

Baseline Data 159	Change in # of Days 16	Change as % of Baseline 10%	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs 175
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Decrease/Increase in # of Days

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Currently the analysis of local data shows Black/African Americans average 157 days length of time homeless. (CAL ICH Baseline Data)

Describe the trackable data goal(s) related to this Outcome Goal:

In order to reduce the length of time persons remain homeless, we will consider the 10% increase from baseline data. Of that 10% increase to 175 average days, the similar goal is to increase the number of days of Black/ African Americans experiencing length of time homeless by 18 days for a total of 175 days length of time homeless.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 10% of people return to homelessness within 6 months after having exited homelessness to permanent housing, representing 72 more people and a 67% increase from the baseline.

Goal Narrative

The goal assumes an increase to 10% recidivism rate (return to homelessness within 6 months), which is more consistent with pre-pandemic rates and an improvement over CY2019 and CY2018 (11% each year). It is unknown to what extent improved HMIS data quality and conditions related to COVID-19 affected recidivism rates for CY2020 (6%) and CY2021 (8%). It is assumed that lower rates were positively influenced by conditions during the pandemic that are now less available, including emergency rental assistance, eviction moratoria, etc. Given this, stakeholders have set a goal relative to a more appropriate baseline (CY19), which represents an improvement that will be driven by additional system rehousing capacity, along with improvements driven by training, new practice and performance standards, and qualitative improvements reflected in the LHAP 1-Year Action Plan and City/County Partnership Agreement.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
6%	4%	67%	10%

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

American Indian or Alaska Native persons are 4 times more likely to experience homelessness. (Racial Equity Action Plan, 2021) Analysis of local data shows that 13% of persons who identify as Indigenous (state refers to as American Indian or Alaska Natives) return to homelessness within 6 months of exiting homelessness to permanent housing. (CAL ICH Baseline data)

Describe the trackable data goal(s) related to this Outcome Goal:

In order to reduce the number of persons returning to homelessness after exiting to permanent housing, we will consider an increase of 150% from baseline data. Of that 150% increase, the goal is to reduce the number of persons identifying as American Indian or Alaskan Native who return to homelessness after 6 months from 13% to 10%.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 38 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 6 more people and a 20% increase from the baseline.

Goal Narrative

We have concerns with what was provided for the baseline for Measure 6 – the annual number of people served in street outreach projects who exit to ES, safe haven, TH or PH destinations. The baseline data that was provided to us was 32. However our HUD system performance measures show a much higher number of street outreach exits to permanent and temporary destinations (491 in 2021), and our HHAP-3 baseline data was also higher at 297. We have provided a goal of 20% increase despite the unusually low baseline provided.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
32	6	20%	38

Decrease/Increase in # of People

Increase

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Analysis of local data shows that 112 persons (29%) who identify as Black/African American are served in street outreach projects who exit emergency shelter, safe haven, transitional housing, or permanent housing designations. (CAL ICH Baseline data)

Describe the trackable data goal(s) related to this Outcome Goal:

In order to increase successful placements from street outreach, we will consider the 20% increase from baseline data. Persons identifying as Black/African American served by successful placements from street outreach by offering culturally responsive training to street outreach providers will also proportionately be increased by 20%.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation

strategies, and other systemic improvements

Description

Build and Scale a Streamline Coordinated Access System

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento

Measurable Targets

Increase dedicated coordinated access navigators to support diversion and system access.

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 6. Increasing successful placements from street outreach
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy

Strengthening the quality or performance of housing and/or services programs

Description

Ensure Emergency Shelter and Interim Housing is Focused on Rehousing

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Sacramento, County of Sacramento, Sacramento Housing and Redevelopment Agency

Measurable Targets

Increase emergency shelter, interim, and transitional housing full-service beds dedicated to rehousing.

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Increase Permanent Housing Opportunities

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency

Measurable Targets

Increase housing exits for households through landlord engagement and increased coordinated rehousing resources.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Expand Prevention and Diversion Programs

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency

Measurable Targets

Increase availability of housing problem-solving and diversion services for all people engaged with the Coordinated Access System.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy

Building the capacity of homelessness response system to utilize resources, implement best practices, and/or achieve outcomes

Description

Invest in Community Capacity Building and Training

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento

Measurable Targets

Develop and provide educational materials that explains how to access services and navigate the homeless crisis response system.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 6

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Ensure Adequate Mental Health and Substance Use Services

Timeframe

7/1/2022 - 6/30/2025

Entities with Lead Responsibilities

County of Sacramento, in partnership with the Sacramento Continuum of Care and City of Sacramento

Measurable Targets

Double the staff for the Behavioral Health Services Homeless Encampment and Response Team

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.

4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

*Click + **Add Strategy** above to add additional strategies as needed.*

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

Yes

Other response

The general community at public meetings, the CoC's Racial Equity Committee and the People with Lived Experience Cohort.

a. Please describe your most notable coordination and collaborative processes with these entities.

Use of these funds was discussed as part of the City's Comprehensive Siting Plan process over the last nearly two years, adoption of the Local Homeless Action Plan in June after a series of community outreach meetings, the last major housing action item October 25th at the City Council that utilized a variety of funding sources, and the November 15th meeting that included HHAP-4 funding recommendations. The Sacramento CoC Board includes a diverse representation of sectors including government agencies, advocates, service providers, PLE, workforce development, law enforcement. The CoC Board and subcommittees were involved in providing feedback in several meetings.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Justice entities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Workforce system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for older adults

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for people with disabilities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Child welfare system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Education system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other (please specify)

No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

Many of the groups hold membership on the Continuum of Care and we coordinate and collaborate through the CoC Board and associated meetings. The City holds a direct contract with the CoC on the administration of the Coordinated Access System. The CoC, City of Sacramento, County of Sacramento and the Sacramento Housing and Redevelopment Agency (pending) adopted the Sacramento Local Homeless Action Plan in June 2022. This shared regional strategic plan lays out strategies for achieving improvements to system performance goals, and is a notable achievement for our region.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

We are in the process of building a Shared Health Information Exchange platform and in the meantime are utilizing the Homeless Management Information System (HMIS) to expand connections.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Disaggregating administrative data for use in decision making processes
Ensuring those with lived experience have a role in program design, strategy development, and oversight
Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

Participating with the CoC in utilizing a Racial Equity Committee that includes people with lived experience to improve processes, programs, and resources and ensure they are accessible and distributed fairly. Improvements in the Coordinated Access System are aimed at removing some of these most notable barriers. There is also a special People with Lived Experience Cohort that includes BIPOC and lived experience representation.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, formal partnering

Public health system

Yes, formal partnering

Criminal legal system and system for supporting re-entry from incarceration

Yes, informal partnering

Child welfare system

Yes, informal partnering

Affordable housing funders and providers

Yes, formal partnering

Yes, informal partnering

Yes, leveraging funding

Income support programs

Yes, formal partnering

Yes, informal partnering

Yes, leveraging funding

Education system

Yes, formal partnering

Yes, informal partnering

Workforce and employment systems

Yes, formal partnering

Yes, informal partnering

Yes, leveraging funding

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

Direct partnerships between service providers and affordable housing sites to ensure service providers and transitioning programs (foster youth, jail, education, etc) have shelter and housing information and residents are supported in housing, keeping them out of homelessness and institutional settings. The City works closely with the Managed Care Plans and has assisted in the transition to CalAIM, working to inform providers on patient housing needs and gaps and working to enhance the system together. The City works closely with the County in planning for public health, criminal releases and child welfare to provide information about the range of shelter options and rehousing programs. The City joins bi-weekly calls with the hospitals regarding Coordinated Access so that unsheltered patients get referred to appropriate contacts. As an affordable housing funder, the City works with providers to weave their housing units into the system to ensure interconnectedness and referral paths. Working with the Sacramento Employment Training Agency (SETA), the City continues to link job training and skills certifications with individuals working to get out of homelessness and those working to increase their income. The City and SETA completed a large effort last year and this year to get the word out about the homeless hiring tax credit, and the City assisted SETA in obtaining lease space at an affordable housing site where residents and other low-income individuals can access training and job opportunities.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The Coordinated Entry System Committee surveyed its providers in April 2022 to determine the need for Language Accessibility and Culturally Responsive training needs. The responses were clear that there was a critical need for language accessibility for all access points to best serve the needs of the persons seeking services and that there is a substantial amount of people not accessing services because of the language barrier. This is also highlighted as a major goal within the Racial Equity Plan and Local Homeless Action Plan. The City is also working to ensure multi-lingual staffing and opens within Coordinated Access System work as it comes more online and is strengthening collaboration with Community-Based Organizations within underserved communities that do not have access to HMIS. The City is requiring its partnering organizations to engage in HMIS and taking steps to ensure that grant funding is distributed throughout communities within Sacramento, ensuring broader access. In addition, the City, in partnership with SSF intends to complete a provider assessment to identify gaps in knowledge within the areas noted above as well as further explore the professional development and training needs of our community's homeless providers.

This activity directly aligns with the initiation of efforts around Strategy 5 of the Sacramento Local Homeless Action Plan to invest in community capacity building and training. City staff work directly with services providers to ensure they are trained and maximizing culturally relevant service to all of the community.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The City is a strong proponent and partner of expanding the Coordinated Access System locally, including client data into the system and providers utilizing the system. Both steps are critical in improving HMIS data quality. The City is first to put all of its sheltering resources into CAS, in order to maximize HMIS data and connection, as well as community access. The City has also implemented a local policy that all city-contracted homeless services partners, regardless of funding, utilize HMIS. The City also regularly reviews and monitors HMIS data by its contractors for completeness and accuracy. Over the next couple of years, the City expects HMIS data quality to continue to improve and be more comprehensive.

(III) Increasing capacity for pooling and aligning housing and services funding from existing,

mainstream, and new funding.

Available funding for homeless housing and services continues to be insufficient for the need and gaps, and leveraging and aligning funding is a high priority for the City. One example of funding alignment between the CoC, City of Sacramento and County of Sacramento was standing up the Project RoomKey Program, where resources - financial and staff - from all three entities were pooled to open and operate the program. The City's ongoing partnership with the CoC for the Youth Sheltering Contracts is another example where we work in close coordination around limited resources in the community. Most recently and notably funding for the Coordinated Access System includes funding allocations from the CoC, City of Sacramento and County of Sacramento. Funding and mechanisms to support service provider capacity, book-keeping, benefits pools, and other shared concepts would be great to see for provider capacity building and staff retention.

(IV) Improving homeless point-in-time counts.

Despite the ongoing pandemic, the 2022 Point-in-Time count included approximately 500 volunteers trained and deployed across 143 sampled zones. In future PIT counts, essential community support should include expanded partnerships with non-traditional organizations, business community and other nonprofits on identifying locations where people living on the streets are sleeping shortly before the count (pre-count mapping) and helping recruit volunteers to conduct the count and surveys of people experiencing homelessness on count day(s). And the count should occur in the morning/early day to improve participation and client connections.

As managed care plans begin delivering Cal-AIM services through their supportive services partners, sharing information about where their unsheltered members sleep overnight will be very helpful for future counts- this can be accomplished through requiring data entry of location information into HMIS by contracted providers, as well as participation in PIT-specific location data collection outside of HMIS and future shared information systems.

Additionally, encouraging staff to participate as volunteers, and also spreading the call for volunteers across networks will also be very helpful.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

In the Sacramento Continuum of Care, the Racial Equity Committee (REQC) and the Coordinated Entry System Committee (CESC) are collaborating to address bias in the assessment and prioritization tool, language accessibility, system navigation, and outreach to eliminate racial bias in the homelessness system. The Racial Equity Committee conducted a community analysis including quantitative and qualitative data that identified contributing factors that highlighted a wide range of disparities that culminated into an action plan titled, The Findings & Recommendations from the CoC Racial Equity Committee. Key report findings included: disparities in access to homeless services, undercounting and poor data collection within historically under-resourced communities, negative impacts of racial biases across the system including the assessment and prioritization processes for the allocation of resources, implementation of a trauma-informed and racial equity approach to engage landlords to reduce historical discriminatory tenant leasing practices, and a lack of racial/ethnic, and lived expertise participation across all levels of the homelessness workforce. The Racial Equity Plan and 2022 Gaps Analysis is serving as the basis to re-design the Coordinated Entry System in Sacramento.

In response to the inequities highlighted in the Racial Equity Action Plan and the 2022 GAPS analysis, a targeted approach has focused on two specified demographics of persons identifying as Black/African American or Indigenous American Indian/Alaskan Native experiencing homelessness. In March of 2022, The Coordinated Entry Committee collaborated with Partners with Lived Expertise, outreach staff, community partners, Wilton Rancheria Tribal members, the CORE HUD Equity Team, and the Racial Equity Committee to design a more equitable prioritization tool for families. The formation of this tool was

based in trauma informed practices and targeted families identifying as Black/African American seeking permanent housing. The goal of this pilot tool was to address reducing the number of persons experiencing homelessness for the first time and on a daily basis. This tool will serve as the foundation for the replacement of the VI-SPDAT tool in Sacramento. Culturally responsive training and guidance is in development and will be provided to all administering the tool.

The Sacramento CoC created a partnership with Wilton Rancheria Tribe to join the CoC in 2022. This direct effort has led to collaboration and advocacy for youth programs specific to persons identifying as Indigenous. American Indian or Alaska Native (Indigenous) communities are 4 times more likely to experience homelessness in Sacramento and suffer a 13% return to homelessness after existing homelessness to permanent housing. This is a historic partnership between the two entities and is supported by the Racial Equity Action Plan. Wilton Rancheria Tribe's Housing department is serving as an access point for Coordinated Entry and will be utilizing HMIS by the end of June, 2022. The goal of the CoC is to incorporate Wilton Rancheria Tribal Members into every committee to elevate Indigenous voices. Currently, Wilton Rancheria Tribal members are engaged in the work of the Homeless Youth Task Force that is writing and applying for the Youth Homelessness Demonstration Project. The Sacramento CoC is also recruiting Indigenous youth to participate in this grant process.

Sacramento utilizes a combination of a "no wrong door" and centralized access point structure for youth. Any person, including youth, can be assessed at any access point. However, there are also dedicated TAY providers, street outreach teams, and drop-in services that can assess youth. Sacramento could improve on building out an updated assessment tool; we currently use the TAY VI-SPDAT, it centers racial and gender equity at the forefront, to ensure our most marginalized youth have equitable access to housing. With HHAP-3 funding, the CoC approved per the requested recommendations of the Youth Homelessness Task Force (YHTF) to support new housing coordination and retention staff for existing prevention & intervention teams, plus client problem solving funding. The new funding will be implemented through TAY-designated resources within the system-level Coordinated Access System initiative.

Question 8

***Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Technical assistance related to goal setting (generally)

Technical assistance on implementing performance-based contracting

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

Facilitating collaboration amongst other program areas through state direction, such as criminal justice and educational systems.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Administrative Activities

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This will allow for the City of Sacramento to adequately administer the contracting, use, and monitoring of HHAP-4 funding.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Necessary for the administration of this grant source for the uses stated below.

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

10.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

10.00%

Activities to be Supported with HHAP-4

Youth Set-aside for Sheltering/Interim Housing Programs

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This funding will allow for all existing youth sheltering to continue in the City of Sacramento, in partnership with the CoC and the Youth Advisory Board. This supports Strategy 2 to provide emergency and interim housing that is focused on rehousing and this supports reducing unsheltered homeless youth individuals and families and increasing exits to permanent housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Other City and federal funding have been invested in improving the Coordinated Access System, in

partnership with the CoC and County, to ensure that at-risk and unsheltered youth connect with these programs. Additional local resources are leveraging other state and federal funds and going into the development of nearly 3,000 affordable housing units, including a couple hundred in partnership with youth-serving organizations.

Table 7. Demonstrated Need

of available shelter beds
1,862

of people experiencing unsheltered homelessness in the homeless point-in-time count
6,664

Shelter vacancy rate (%) in the summer months
17.00%

Shelter vacancy rate (%) in the winter months
17.00%

% of exits from emergency shelters to permanent housing solutions
23.00%

Describe plan to connect residents to permanent housing.

The City funded Youth shelters will connect residents to permanent housing through our local coordinated entry process, direct referrals to housing and master leasing that TAY organizations are putting into place. This includes conducting a TAY VI-SPDAT and ensuring youth stay active on the by-name list. Youth shelter providers also meet twice monthly for youth-specific case conferencing to ensure the best fit for each open bed and lower bed vacancy rates. While waiting on beds to open, our youth providers will offer wraparound services such as connections to mental health services, job training, and life skills to provide youth with the needed skills to succeed in permanent housing.

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)
70.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Sheltering/Interim Housing

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This funding will allow for all existing sheltering to continue in the City of Sacramento, totaling over 1,100 beds. This supports Strategy 2 to provide emergency and interim housing that is focused on rehousing and this supports reducing unsheltered homeless individuals and increasing exits to permanent housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Other City and federal funding have been invested in improving the Coordinated Access System, in partnership with the CoC and County, to ensure that at-risk and unsheltered youth and adults connect with these programs. Additional local resources are leveraging other state and federal funds and going into the development of nearly 3,000 affordable housing units, including approximately 1,000 units focused on permanent supportive housing and households exiting homelessness.

Table 7. Demonstrated Need

of available shelter beds

1,862

of people experiencing unsheltered homelessness in the homeless point-in-time count

6,664

Shelter vacancy rate (%) in the summer months

17.00%

Shelter vacancy rate (%) in the winter months

17.00%

% of exits from emergency shelters to permanent housing solutions

23.00%

Describe plan to connect residents to permanent housing.

Each shelter has funding and staff designated for rehousing efforts. Staff meet with clients regularly with mutual goals on increasing income, applying for housing, and other related steps to permanent shelter.

Case conferencing in the system occurs weekly for casemanagers to plan housing options that will best fit client needs.

Eligible Use 4

Eligible Use Category Intended to be Supported with HHAP-4

6. Delivery of permanent housing

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

13.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Delivery of Permanent Supportive Housing

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This funding will support the construction of additional Permanent Supportive Housing units and further Strategy 3 to Increase Permanent Housing Opportunities. This will support a reduction in overall homelessness and increases in the exits to permanent housing.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

These resources will be paired with State Homekey Programming or other State and Federal funding opportunities for the development of Permanent Supportive Housing units. The City of Sacramento has approximately 1,400 Housing Choice Vouchers (HCVs) in the hands of individuals and families searching for housing to rent. This federal rental assistance can be paired with affordable housing to further affordability and funding for on-site services. These units are also connected to the Coordinated Access System, ensuring optimal matching of local need to local resource.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

In 2021, the Sacramento CoC created The Racial Equity Committee. This body conducted a community analysis including quantitative and qualitative data that identified contributing factors that highlighted a wide range of disparities that culminated into an action plan titled, The Findings & Recommendations from the CoC Racial Equity Committee. Key report findings included: disparities in access to homeless services, undercounting and poor data collection within historically under-resourced communities, negative impacts of racial biases across the system including the assessment and prioritization processes for the allocation of resources, implementation of a trauma-informed and racial equity approach to engage landlords to reduce historical discriminatory tenant leasing practices, and a lack of racial/ethnic, and lived expertise participation across all levels of the homelessness workforce.

While this work is happening throughout the CoC, it is finding its home in the HUD CORE Racial Equity team. This team is foundational in this approach and has a rich, diverse representation of the most

impacted persons experiencing homelessness in Sacramento. This team is made up of 35% of persons with lived expertise and 66% of whom identify as Black, Indigenous and people of color. In addition to Persons with Lived Expertise, the team is also made up of persons identifying as LGBTQIA+, domestic violence survivors, TAY youth providers, veterans, outreach providers, seniors, coordinated entry representatives, housing providers, people living with disabilities, and justice impacted folks. Yet, the team is aware that there is a gap within the Indigenous community, and it is the goal of the team to engage Wilton Rancheria Tribal members to join by July 2022.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

In 2022, Sacramento was chosen to participate in the California Racial Equity Action Lab Community of Practice. The Sacramento CoC developed three SMARTIE goals to address racial disparities within the homelessness system in Sacramento. Goal #1 was to engage persons with lived expertise in the CORE HUD Initiative to replace the VI-SPDAT with a new equitable assessment and prioritization tool. Goal #2 was to develop thresholds of representation for all committee recruitment processes, with consideration given to the inclusion of individuals aiming to have at least 50% be Black individuals and persons with lived experience and expertise. The second part of Goal 2 was to survey existing committee members of the CoC to understand the demographics more clearly prior to recruitment. The survey would include questions in regards to domestic violence survivors, persons with Lived Experience, race, ethnicity, and/or persons with disabilities. Goal 3 focused on addressing inequities where the gaps exist and prioritizing the Black Population by using the data from surveys to identify inequities in representation throughout the CoC. The Racial Equity Committee will review and analyze the recommendations and will present them to the CoC for adoption and implementation.

American Indian or Alaska Native (Indigenous) communities are 4 times more likely to experience homelessness in Sacramento and suffer a 13% return to homelessness after exiting homelessness to permanent housing. Due to these significant disparities, the Sacramento CoC has chosen to specifically target these groups with a trauma-informed approach. In February 2022, the Wilton Rancheria Tribe passed a Tribal resolution to join the Sacramento CoC. This is a historic partnership between the two entities and is supported by the Racial Equity Action Plan. Wilton Rancheria Tribe's Housing department is serving as an access point for Coordinated Entry and will be utilizing HMIS by the end of June, 2022. The goal of the CoC is to incorporate Wilton Rancheria Tribal Members into every committee to elevate Indigenous voices. Currently, Wilton Rancheria Tribal members are engaged in the work of the Homeless Youth Task Force that is writing and applying for the Youth Homelessness Demonstration Project. The Sacramento CoC is also recruiting Indigenous youth to participate in this grant process.

Other notable work has begun with prioritizing families identifying as Black/African American. In Sacramento, persons identifying as Black/African American are 3 times more likely to experience homelessness. Due to this disparity, the Sacramento CoC collaborated with PLE's, outreach staff, community partners, Wilton Rancheria, CORE HUD Equity Team, and the Racial Equity Committee to design a more equitable prioritization tool for families. The formation of this tool was based in trauma informed practices and targeted families identifying as Black/African American seeking permanent housing. The goal of this pilot tool was to address reducing the number of persons experiencing homelessness for the first time and on a daily basis. This tool will serve as the foundation for the replacement of the VISP DAT

tool in Sacramento. Culturally responsive training and guidance is in development and will be provided to all administering the tool.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

The Sacramento CoC is working closely with managed care plans and other stakeholders to ensure a strong partnership between the CoC and the implementation of Cal-AIM. Cal-AIM represents a significant opportunity to infuse resources into the system to better address the service needs of people experiencing

homelessness and leverage healthcare resources to support clients in preventing homelessness and ending homelessness. The Enhanced Care Management and Community Support expanded coverage through CalAIM (Medi-Cal) will now provide services to a person 90 days prior to release from jail to ensure adequate planning for a smooth transition that includes assessing housing needs and connecting them to resources.

Support increased exits to permanent housing among people experiencing homelessness:

The LHAP Strategy of Increase Permanent Housing Opportunities seeks to accomplish the following which will support increased exits to permanent housing:

A. Increase rehousing assistance and improve access to existing and new units in market and subsidized programs. B. Increase the stock of permanent supportive housing units and other dedicated affordable housing units for people experiencing homelessness. C. Develop a regional landlord engagement partnership program to increase the number of participating landlords across all homelessness rehousing programs.

The City has specifically taken great leaps to further affordable housing and housing development in general. As the State's only Prohousing Community, the City has implemented many policies to make it easier to build in Sacramento. On October 25th, the City Council approved funding for another nearly 1,000 affordable units, making approximately 3,000 affordable housing units currently in the development pipeline.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	17,355	2019 Point-In-Time (PIT) Unsheltered Count and 2021 Housing Inventory Count (HIC) Sheltered (annualized)
# of People Who are Sheltered (ES, TH, SH)	9,557	CY 2021 HMIS Data (adjusted and annualized)
# of People Who are Unsheltered	7,798	2019 Unsheltered Count and 2021 HIC Sheltered (annualized and adjusted)
Household Composition		
# of Households without Children	10,122	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella Performance Module (annualized)
# of Households with At Least 1 Adult & 1 Child	1,171	Source derived from above "Population and Living Situations" estimates (annualized)
# of Households with Only Children	95	Source derived from above "Population and Living Situations" estimates (annualized)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	3,495	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Adults Who are Experiencing Significant Mental Illness	3,211	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Experiencing Substance Abuse Disorders	1,583	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Veterans	1,094	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Adults with HIV/AIDS	254	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Survivors of Domestic Violence	4,001	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Unaccompanied Youth (under 25)	1,464	Source derived from above "Population and Living Situations" estimates (annualized)
# of Parenting Youth (under 25)	192	Source derived from above "Population and Living Situations" estimates (annualized)
# of People Who are Children of Parenting Youth	304	Source derived from above "Population and Living Situations" estimates (annualized)
Gender Demographics		
# of Women/Girls	8,268	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Men/Boys	8,907	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)

# of People Who are Transgender	108	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Gender Non-Conforming	71	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	3,039	Source derived from above "Population and Living Situations" estimates and June 2021 CoC Racial Equity Committee Draft Action Plan (annualized)
# of People Who are Non-Hispanic/Non-Latino	14,316	Source derived from above "Population and Living Situations" estimates and June 2021 CoC Racial Equity Committee Draft Action Plan (annualized)
# of People Who are Black or African American	6,810	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Asian	278	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are American Indian or Alaska Native	479	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Native Hawaiian or Other Pacific Islander	286	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are White	8,504	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Multiple Races	960	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversions on Services and Assistance (DIV)	Homelessness Prevention on Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	5,101	5,503	778	6,934	6,279	3,316	4,719	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Households with At Least 1 Adult & 1 Child	537	469	106	589	682	437	310	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Households with Only Children	0	51	16	48	75	18	7	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	5,389	1,921	0	3,318	0	0	3,480	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Experiencing Significant Mental Illness	2,924	1,323	198	1,666	1,550	894	1,109	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Experiencing Substance Abuse Disorders	1,442	652	98	821	764	441	547	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Veterans	725	635	121	543	665	390	395	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults with HIV/AIDS	229	104	16	132	122	70	88	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Survivors of Domestic Violence	1,671	1,649	247	2,078	1,933	1,047	1,382	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Unaccompanied Youth (under 25)	279	740	198	783	930	226	369	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Parenting Youth (under 25)	73	99	19	79	129	52	25	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Children of Parenting Youth	175	238	46	190	310	130	60	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
Gender Demographics									
# of Women/Girls	2,457	2,539	409	3,191	3,075	1,707	2,055	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Men/Boys	4,317	4,461	718	5,607	5,404	2,999	3,612	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Transgender	69	71	11	89	86	48	57	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Gender Non-Conforming	25	26	4	33	32	17	21	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	1,202	1,242	200	1,561	1,505	835	1,005	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Non-Hispanic/Non-Latino	5,666	5,855	943	7,358	7,093	3,936	4,740	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021

# of People Who are Black or African American	2,695	2,784	448	3,500	3,373	1,872	2,254	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021.
# of People Who are Asian	110	114	18	143	138	76	92	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021.
# of People Who are American Indian or Alaska Native	190	196	32	246	237	132	159	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021.
# of People Who are Native Hawaiian or Other Pacific Islander	113	117	19	147	142	79	95	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021.
# of People Who are White	3,380	3,493	562	4,390	4,232	2,349	2,828	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021.
# of People Who are Multiple Races	380	393	63	493	476	264	318	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021.

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>			
Homeless Housing, Assistance and Prevention Program (IHAP) - via Cal ICH	FY 2021-2022	\$ 8,955,523.00	State Agency	Systems Support Activities	Improve access to services and prevention, provide navigation centers and motel sheltering for crisis response and rehousing support, and continue youth sheltering.	ALL PEOPLE EXPERIENCING HOMELESSNESS X X X X	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023	\$ 8,955,524.00		Administrative Activities			<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth		
	FY 2023-2024	\$ 8,955,524.00		Non-Congregate Shelter/ Interim Housing			<input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth		
	FY 2024-2025	\$ 8,955,525.00		Outreach and Engagement			<input checked="" type="checkbox"/> People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other <i>(please enter here)</i>		
Homeless Housing, Assistance and Prevention Program (IHAP) - via Cal ICH	FY 2022-2023	\$ 1,000,000.00	State Agency	Systems Support Activities	Provide short-term homeless prevention assistance through targeted system coordination and outreach to reduce instances of homelessness.	ALL PEOPLE EXPERIENCING HOMELESSNESS X X X X	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2023-2024	\$ 1,500,000.00		Administrative Activities			<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth		
	FY 2024-2025	\$ 1,500,000.00		Diversion and Homelessness Prevention			<input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth		
				Outreach and Engagement			<input checked="" type="checkbox"/> People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other <i>(please enter here)</i>		
Local General Fund	FY 2021-2022	\$ 2,600,000.00	Local Agency	Systems Support Activities	Annual funding for Women and Children Sheltering contracts that include households escaping domestic violence, human trafficking, and homelessness.	ALL PEOPLE EXPERIENCING HOMELESSNESS X X X X	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023	\$ 2,600,000.00		Administrative Activities			<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth		
				Non-Congregate Shelter/ Interim Housing			<input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth		
				Diversion and Homelessness Prevention			<input checked="" type="checkbox"/> People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other: Survivors of Domestic Violence		
Local General Fund	FY 2021-2022	\$ 4,000,000.00	Local Agency	Systems Support Activities	Motel Sheltering Program for service connections, stabilization from crisis and focused rehousing services	ALL PEOPLE EXPERIENCING HOMELESSNESS X X X X	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023	\$ 4,000,000.00		Administrative Activities			<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth		
				Non-Congregate Shelter/ Interim Housing			<input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth		
				Diversion and Homelessness Prevention			<input checked="" type="checkbox"/> People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other - Families		
Coronavirus Relief Fund (CRF) - via Treasury	FY 2021-2022	\$ 1,000,000.00	Federal Agency	Systems Support Activities	Motel Sheltering Program for service connections, stabilization from crisis and focused rehousing services	ALL PEOPLE EXPERIENCING HOMELESSNESS X X X X	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
				Administrative Activities			<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth		
				Non-Congregate Shelter/ Interim Housing			<input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth		
				Diversion and Homelessness Prevention			<input checked="" type="checkbox"/> People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other <i>(please enter here)</i>		
Local General Fund	FY 2022-2023	\$ 1,000,000.00	Local Agency	Systems Support Activities	Implementation of coordinated entry/ coordinated access system, systems support through 2-1-1 and the Continuum of Care.	ALL PEOPLE EXPERIENCING HOMELESSNESS X X X X	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2023-2024	\$ 1,000,000.00		Administrative Activities			<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth		
	FY 2023-2024	\$ 1,000,000.00		Diversion and Homelessness Prevention			<input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth		
				Outreach and Engagement			<input checked="" type="checkbox"/> People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other <i>(please enter here)</i>		
Local General Fund	FY 2022-2023	\$ 6,700,000.00	Local Agency	Systems Support Activities	City outreach teams, with Hope Cooperative staff, and funding for outreach center.	ALL PEOPLE EXPERIENCING HOMELESSNESS X X X X	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
				Administrative Activities			<input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth		
				Outreach and Engagement			<input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth		
							<input checked="" type="checkbox"/> People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other <i>(please enter here)</i>		

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.			
Goal Statement: By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 10,969 total people accessing services who are experiencing homelessness annually, representing 522 more people and a 5% increase from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].</i>			
Goal Narrative: This outcome goal assumes at least 5% increase over CY21 baseline, due to assumed increased capacity, access, and quality of services.			
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
10,447	522	5%	10,969
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above ""Population and Living Situations"" estimates and FY 2021 Stella P)		In order to reduce persons experiencing homelessness we will consider the 5% increase from baseline data of people accessing HMIS, 39% should be persons who identify as Black/African American.	

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.			
Goal Statement: By the end of the performance period, data for the Sacramento City and County CoC will show 5,664 total people experiencing unsheltered homelessness daily, representing 1,000 fewer people and a 15% reduction from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: Additional system investments and improvements are expected to result in a 15% reduction in unsheltered homelessness by the January 2024 PIT Count.			
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
6,664	1,000	15%	5,664
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above ""Population and Living Situations"" estimates and FY 2021 Stella P)		In order to reduce the number of persons experiencing homelessness on a daily basis, we will consider the 15% decrease from the baseline data. Of that 15% decrease, the goal would be to also decrease Black/African persons experiencing unsheltered homelessness proportionately.	

Outcome Goal #2. Reducing the number of persons who become newly homeless.			
Goal Statement: By the end of the performance period, HDIS data for the Sacramento City and County CoC will show 5,223 total people become newly homeless each year, representing 249 more people and a 5% increase from the baseline.			
<i>*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].</i>			
Goal Narrative: Assume modest increase of 5% over CY21 baseline (249 more people recorded as homeless for first time in HMIS) due to increased HMIS coverage and system use. Improvement and reduction in the number of first time homeless from CY2021 is expected to occur starting in 2025, pending additional prevention, diversion, and rehousing capacity. The City is investing into prevention fund with HHAP-3 and continued rental assistance, along with increased anti-displacement programming and affordable housing production. The County is kicking off a landlord engagement program to support housing retention and the CoC has proactive problem-solving staff linked to Coordinated Access in an effort to reduce instances of homelessness.			
Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
4,974	249	5%	5,223
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	

Analysis of local data shows that persons who identify as Black/African American folks only represent 11% of the population in our CoC's geographic area, this demographic represents approximately 39.6% of individuals experiencing homelessness for the first time. (CAL ICH Baseline data)	In order to reduce the numbers of persons who become homeless for the first time we will consider the 5% increase from the baseline data. Our goal is the number of persons who become homeless for the first time persons identifying as Black/African American should not surpass 39.6%.
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Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Sacramento City and County CoC** will show **2,729 total people** people exiting homelessness into permanent housing annually, representing **455 more** people and a **20% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
Assume improvement of at least 20% over CY21 baseline (455 more people) due to additional system rehousing capacity, fidelity to evidence-based practices, and performance.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
2,274	455	20%	2,729

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, this demographic is exiting to permanent housing at rate of 32%. (CAL ICH Baseline data)	In order to increase the number of people exiting homelessness into permanent housing we will consider the 20% increase from baseline data. Of the 20% increase determined by the Gaps analysis, our goal is to ensure that at least 50% of persons exiting to permanent housing will identify as Black/African Americans.

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **Sacramento City and County CoC** will show **175** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **16 more days** and a **10% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
Assumes 10% increase over CY21 baseline to 175 average days (16 day increase), which is a lower rate of growth over a 3 year period than experienced over prior 3 years, due to expected system capacity and performance improvements.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
159	16	10%	175

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Currently the analysis of local data shows Black/African Americans average 157 days length of time homeless. (CAL ICH Baseline Data)	In order to reduce the length of time persons remain homeless, we will consider the 10% increase from baseline data. Of that 10% increase to 175 average days, the similar goal is to increase the number of days of Black/ African Americans experiencing length of time homeless by 18 days for a total of 175 days length of time homeless.

Outcome Goal #5. Reducing the number of persons who return to homelessness within 6 months after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **Sacramento City and County CoC** will show **10%** of people return to homelessness **within 6 months** after having exited homelessness to permanent housing, representing **72 more** people and a **67% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
 The goal assumes an increase to 10% recidivism rate (return to homelessness within 6 months), which is more consistent with pre-pandemic rates and an improvement over CY2019 and CY2018 (11% each year). It is unknown to what extent improved HMIS data quality and conditions related to COVID-19 affected recidivism rates for CY2020 (6%) and CY2021 (8%). It is assumed that lower rates were positively influenced by conditions during the pandemic that are now less available, including emergency rental assistance, eviction moratoria, etc. Given this, stakeholders have set a goal relative to a more appropriate baseline (CY19), which represents an improvement that will be driven by additional system rehousing capacity, along with improvements driven by training, new practice and performance standards, and qualitative improvements reflected in the LHAP 1-Year Action Plan and City/County Partnership Agreement.

Baseline Data: % of people who return to homelessness within 6 months after having exited homelessness to permanent housing	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
6%	4%	67%	10%
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
American Indian or Alaska Native persons are 4 times more likely to experience homelessness. (Racial Equity Action Plan, 2021) Analysis of local data shows that 13% of persons who identify as Indigenous (state refers to as American Indian or Alaska Natives) return to homelessness within 6 months of exiting homelessness to permanent housing. (CAL ICH Baseline data)		In order to reduce the number of persons returning to homelessness after exiting to permanent housing, we will consider an increase of 150% from baseline data. Of that 150% increase, the goal is to reduce the number of persons identifying as American Indian or Alaskan Native who return to homelessness after 6 months from 13% to 10%.	

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:
 By the end of the performance period, HDIS data for the **Sacramento City and County CoC** will show 38 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **6 more** people and a **20% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
 We have concerns with what was provided for the baseline for Measure 6 – the annual number of people served in street outreach projects who exit to ES, safe haven, TH or PH destinations. The baseline data that was provided to us was 32. However our HUD system performance measures show a much higher number of street outreach exits to permanent and temporary destinations (491 in 2021), and our HHAP-3 baseline data was also higher at 297. **We have provided a goal of 20% increase despite the unusually low baseline provided.**

Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
32	6	20%	38
Describe Your Related Goals for			
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
Analysis of local data shows that 112 persons (29%) who identify as Black/African American are served in street outreach projects who exit emergency shelter, safe haven, transitional housing, or permanent housing designations. (CAL ICH Baseline data)		In order to increase successful placements from street outreach, we will consider the 20% increase from baseline data. Persons identifying as Black/African American served by successful placements from street outreach by offering culturally responsive training to street outreach providers will also proportionately be increased by 20%.	

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	
Build and Scale a Streamline Coordinated Access System	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
7/1/2022 - 6/30/2025	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Increase dedicated coordinated access navigators to support diversion and system access.	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	
Ensure Emergency Shelter and Interim Housing is Focused on Rehousing	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
7/1/2022 - 6/30/2025	<input type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	
City of Sacramento, County of Sacramento, Sacramento Housing and Redevelopment Agency	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets	
Increase emergency shelter, interim, and transitional housing full-service beds dedicated to rehousing.	<input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
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Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Increase Permanent Housing Opportunities	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency	
Measurable Targets	
Increase housing exits for households through landlord engagement and increased coordinated rehousing resources.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Expand Prevention and Diversion Programs	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency	
Measurable Targets	
Increase availability of housing problem-solving and diversion services for all people engaged with the Coordinated Access System.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into
Invest in Community Capacity Building and Training	

Timeframe	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento	
Measurable Targets	
Develop and provide educational materials that explains how to access services and navigate the homeless crisis response system.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Ensure Adequate Mental Health and Substance Use Services	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
County of Sacramento, in partnership with the Sacramento Continuum of Care and City of Sacramento	
Measurable Targets	
Complete gaps analysis on the needs for these services within Sacramento County and create and execute a plan for the provision of services.	

Table 6. Funding P on Strategic Intent

Eligible Use Category intended to be Supported with HHAP 4	Approximate % of TOTAL HHAP 4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP 4 ALLOCATION to be used under this Eligible Use as part of the Youth Set-Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that addresses needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis Narrative)?
10. Administrative (up to 7%)	7%	0%	Administrative Activities	This will allow for the City of Sacramento to adequately administer the contracting, use, and monitoring of HHAP-4 funding.	Necessary for the administration of this grant source for the uses stated below.
8. Interim sheltering (new and existing)	10%	10%	Youth Set-aside for Sheltering/Interim Housing Programs	This funding will allow for all existing youth sheltering to continue in the City of Sacramento, in partnership with the CoC and the Youth Advisory Board. This supports Strategy 2 to provide emergency and interim housing that is focused on rehousing and this supports reducing unsheltered homeless youth individuals and families and increasing exits to permanent housing.	Other City and federal funding have been invested in improving the Coordinated Access System, in partnership with the CoC and County, to ensure that at-risk and unsheltered youth connect with these programs. Additional local resources are leveraging other state and federal funds and going into the development of nearly 3,000 affordable housing units, including a couple hundred in partnership with youth-serving organizations.
8. Interim sheltering (new and existing)	70%	0%	Sheltering/Interim Housing	This funding will allow for all existing sheltering to continue in the City of Sacramento, totaling over 1,100 beds. This supports Strategy 2 to provide emergency and interim housing that is focused on rehousing and this supports reducing unsheltered homeless individuals and increasing exits to permanent housing.	Other City and federal funding have been invested in improving the Coordinated Access System, in partnership with the CoC and County, to ensure that at-risk and unsheltered youth and adults connect with these programs. Additional local resources are leveraging other state and federal funds and going into the development of nearly 3,000 affordable housing units, including approximately 1,000 units focused on permanent supportive housing and households exiting homelessness.
6. Delivery of permanent housing	13%	0%	Delivery of Permanent Supportive Housing	This funding will support the construction of additional Permanent Supportive Housing units and further Strategy 3 to Increase Permanent Housing Opportunities. This will support a reduction in overall homelessness and increases in the exits to permanent housing.	These resources will be paired with State Homekey Programming or other State and Federal funding opportunities for the development of Permanent Supportive Housing units. The City of Sacramento has approximately 1,400 Housing Choice Vouchers (HCVs) in the hands of individuals and families searching for housing to rent. This federal rental assistance can be paired with affordable housing to further affordability and funding for on-site services. These units are also connected to the Coordinated Access System, ensuring optimal matching of local need to local resource.
Total:	100%	10%			

Table 7: Demonstrated Need

Complete ONLY if you selected Interim Housing, Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need		
# of available shelter beds	1562	2022 HIC for year-round ES
# of people experiencing unsheltered homelessness in the homeless point-in-time count	6664	2022 PIT Unsheltered Count- The 2022 PIT Unsheltered Count is 6664. The number of unsheltered people on Table 1 is an annualized number of 7,798, which is different than the PIT count. As Table 7 specifically requests the PIT number and the 2022 PIT is available, this figure is used here.
Shelter capacity rate (%) in the summer months	178.64%	June-August 2021 Average
Shelter capacity rate (%) in the winter months	112.64%	December 2021-February 2022 Average
# of exits from emergency shelters to permanent housing solutions	278	2021 Average Annual Exits
Describe steps to convert residents to permanent housing.		
<p>Staff at each of the shelters and interim housing programs work with clients to expand income, assess for housing qualifications for permanent supportive housing or other specialty housing programs, like Emergency Housing Vouchers, and then work with clients to identify potential housing options, including creative solutions with roommates, family, etc. These efforts will be further expanded with local relatives to increase landlord participation in the housing choice voucher program and a county-led landlord engagement and housing retention program, all aimed at further utilization of existing housing resources in addition to nearly 3,000 new housing units coming online.</p>		